

# FINANCIAL STATEMENTS (TOGETHER WITH INDEPENDENT AUDITORS' REPORT AND SUPPLEMENTARY INFORMATION)

FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

#### PERSON-TO-PERSON, INC.

### FINANCIAL STATEMENTS (TOGETHER WITH INDEPENDENT AUDITORS' REPORT)

#### FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

#### **TABLE OF CONTENTS**

	<u>PAGE</u>
Independent Auditors' Report	1
Statements of Financial Position	3
Statements of Activities and Change in Net Assets	4
Statements of Functional Expenses	6
Statements of Cash Flows	8
Notes to Financial Statements	9
SUPPLEMENTARY INFORMATION	
Schedule of Activities_	21
Graphical Information	22

Marks Paneth, LLP 4 Manhattanville Road, Suite 402 Purchase, NY 10577-2119 P 914.524.9000 F 914.524.9185

www.markspaneth.com



#### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of Person-to-Person, Inc.

We have audited the accompanying financial statements of Person-to-Person, Inc. (a not-for-profit organization, the "Organization"), which comprise the statements of financial position as of December 31, 2018 and 2017, and the related statements of activities and change in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Person-to-Person, Inc. as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Change in Accounting Policy**

As discussed in Note 2 to the financial statements, during the year ended December 31, 2018, the Organization adopted Accounting Standards Update 2016-14, "Not-for-Profit Entities." Our opinion is not modified with respect to this matter.



#### **Related Party Support**

As explained in Note 11 of the financial statements, Person-to-Person, Inc. is a separate not-for-profit organization founded by Saint Luke's Parish of Darien, Connecticut. Saint Luke's Parish and Person-to-Person, Inc. are related parties under common control and share economic resources. Our opinion is not modified with respect to this matter.

#### **Report on Supplementary Information**

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The Supplementary Information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Purchase, New York April 25, 2019

Marko Ponette Ur

## PERSON-TO-PERSON, INC. STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2018 AND 2017

#### **ASSETS**

	2018	2017
Current Assets		
Cash and cash equivalents	\$ 1,716,629	\$ 1,814,942
Loans receivable from clients	575	3,027
Grants receivable, current portion	49,257	7,513
Donations receivable	26,665	302,961
Inventory	171,210	206,815
Prepaid expenses and other receivables	83,954	51,376
Total Current Assets	2,048,290	2,386,634
Property and Equipment, net	900,853	814,665
Security deposit	10,587	10,587
Grants receivable, net of current portion and discount of \$6,393 in 2018	43,607	-
Investments - Janet Evans Endowment Fund	3,114,001	3,328,323
TOTAL ASSETS	\$ 6,117,338	\$ 6,540,209
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable and accrued expenses	\$ 87,845	\$ 78,301
Agency liabilities	13,984	14,964
Due to Saint Luke's Parish	<del>-</del>	2,056
Total Current Liabilities	101,829	95,321
Net Assets		
Without donor restrictions:		
Available for operations	646,533	709,805
Net investment in property and equipment	900,853	814,665
Total without donor restrictions	1,547,386	1,524,470
With donor restrictions	4,468,123	4,920,418
TOTAL NET ASSETS	6,015,509	6,444,888
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 6,117,338</u>	\$ 6,540,209

### PERSON-TO-PERSON, INC. STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS YEAR ENDED DECEMBER 31, 2018

	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE			
Contributions - cash	\$ 1,235,396	\$ 1,142,316	\$ 2,377,712
Contributions - goods	10,049,192	-	10,049,192
In-kind contributions - other	56,234	-	56,234
Government grants	142,462	-	142,462
Investment return	3,773	(170,850)	(167,077)
Special events income	750,949	266,232	1,017,181
Less: Costs of direct benefit to donors	(310,194)	<u>-</u>	(310,194)
Net revenues from special events	440,755	266,232	706,987
OPUS dues	8,296	-	8,296
Other revenue	6,449	6,310	12,759
Net assets released from restrictions:			
Satisfaction of program and purpose restrictions	1,696,303	(1,696,303)	
Total Public Support and Revenue	13,638,860	(452,295)	13,186,565
EXPENSES			
Program Services	40 405 770		40 405 770
Emergency assistance	12,165,770	-	12,165,770
Scholarships Camperships	346,159 364,141	-	346,159 364,141
Total Program Services	12,876,070	<del></del>	12,876,070
Supporting Services	457 444		457 444
Management and general Fund development	157,444 582,430	-	157,444 582,430
·			
Total Supporting Services	739,874	<del>_</del>	739,874
Total Expenses	13,615,944	<del>_</del>	13,615,944
CHANGE IN NET ASSETS	22,916	(452,295)	(429,379)
Net assets - beginning of year	1,524,470	4,920,418	6,444,888
Net assets - end of year	\$ 1,547,386	\$ 4,468,123	\$ 6,015,509

### PERSON-TO-PERSON, INC. STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS YEAR ENDED DECEMBER 31, 2017

	Without Donor With Donor Restrictions Restrictions		Total
PUBLIC SUPPORT AND REVENUE			
Contributions - cash	\$ 1,172,817	\$ 2,057,334	\$ 3,230,151
Contributions - goods	10,000,483	-	10,000,483
In-kind contributions - other	263,141	-	263,141
Government grants	139,600	-	139,600
Investment return	(18,878)	516,181	497,303
Special events income	417,476	222,795	640,271
Less: Costs of direct benefit to donors	(206,103)		(206,103)
Net revenues from special events	211,373	222,795	434,168
OPUS dues	11,214	-	11,214
Other revenue	4,918	6,525	11,443
Net assets released from restrictions: Satisfaction of program restrictions	1,518,387	(1,518,387)	
Total Public Support and Revenue	13,303,055	1,284,448	14,587,503
EXPENSES Program Services			
Emergency assistance	11,948,235	_	11,948,235
Scholarships	390,317	_	390,317
Camperships	363,742	-	363,742
Total Program Services	12,702,294	<u> </u>	12,702,294
Supporting Services			
Management and general	224,783	-	224,783
Fund development	548,213		548,213
Total Supporting Services	772,996		772,996
Total Expenses	13,475,290		13,475,290
CHANGE IN NET ASSETS	(172,235)	1,284,448	1,112,213
Net assets - beginning of year	1,696,705	3,635,970	5,332,675
Net assets - end of year	\$ 1,524,470	\$ 4,920,418	\$ 6,444,888

#### PERSON-TO-PERSON, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2018

**PROGRAM SERVICES SUPPORTING SERVICES** TOTAL **FUNCTIONAL EMERGENCY** SCHOLAR-CAMPER-**MANAGEMENT FUND ASSISTANCE** SHIPS SHIPS TOTAL AND GENERAL DEVELOPMENT **TOTAL EXPENSES** \$ \$ Salaries 893.072 \$ 68.258 \$ 80.000 \$ 1.041.330 100.645 \$ 387.399 \$ 488.044 1.529.374 Payroll taxes 70,692 5,403 6,333 82,428 7,967 30,665 38,632 121,060 Benefits 121,569 9,292 10,890 141,751 13,700 52,735 66,435 208,186 1.085.333 122.312 Payroll and Related Expenditures 82,953 97,223 1,265,509 470,799 593,111 1,858,620 Clothing and food distributed 10,084,797 10,084,797 10,084,797 Grants and assistance 282.729 251.703 239.201 773.633 773.633 122.783 Food and supplies 122.783 122.783 Program supplies 29,856 29,856 29,856 Donated services 56,234 56,234 56,234 Occupancy 174.472 1.939 1.939 178,350 5.818 9.694 15.512 193.862 34,376 35,631 Office expenses 1,734 1,125 37,235 1,177 34,454 72,866 Postage 1,281 62 2,093 3,436 75 3,876 3,951 7,387 Equipment maintenance and support 65.431 3.829 2.971 72,231 2.497 8.897 11.394 83,625 Computer supplies and software 1,012 195 203 1,410 54 244 1,708 298 Telephone 15,591 757 891 17,239 913 4,121 5,034 22,273 20,566 20,566 Transportation 20,566 Volunteers and training 227 267 273 3,798 4,071 16,789 17,283 21,354 17,400 17,400 17,400 Audit 35,183 Communications 19,791 116 15,276 140 31,783 31,923 67,106 Consulting 8,295 350 825 9,470 4,413 4,413 13,883 Project consulting 3,602 3,602 1,854 1,854 5,456 541 322 Other 5,697 6,560 205 1,457 1,662 8,222 Total Expenses before Depreciation and Amortization 12,028,635 344,406 362,336 12,735,377 152,718 573,536 726,254 13,461,631 Depreciation and Amortization 137,135 1,753 1,805 140,693 4,726 8,894 13,620 154,313 **Total Functional Expenses** 12,165,770 346,159 364,141 \$ 12,876,070 157,444 \$ 582,430 739,874 13,615,944

#### PERSON-TO-PERSON, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2017

		PROGRAM	SERVICES		SUPPORT	ING SERVICES	3	T0T41
	EMERGENCY ASSISTANCE	SCHOLAR- SHIPS	CAMPER- SHIPS	TOTAL	MANAGEMENT AND GENERAL DEV	FUND ELOPMENT	TOTAL	TOTAL FUNCTIONAL EXPENSES
Salaries Payroll taxes Benefits	\$ 742,827 63,528 103,889	\$ 68,526 5,861 9,584	\$ 42,486 3,634 5,942	\$ 853,839 73,023 119,415	\$ 143,905 \$ 12,307 20,126	372,783 \$ 31,882 52,136	516,688 44,189 72,262	\$ 1,370,527 117,212 191,677
Payroll and Related Expenditures	910,244	83,971	52,062	1,046,277	176,338	456,801	633,139	1,679,416
Clothing and food distributed Grants and assistance Food and supplies Program supplies Donated services	9,940,782 379,907 80,071 20,736 263,141	295,731 - -	283,350 - -	9,940,782 958,988 80,071 20,736 263,141	- - - -	- - -	- - -	9,940,782 958,988 80,071 20,736 263,141
Occupancy Office expenses Postage	263,141 118,333 27,632 1,859	1,382 1,165 83	1,658 884 1,716	121,373 29,681 3,658	6,119 2,129 204	6,288 29,055 3,217	12,407 31,184 3,421	133,780 60,865 7,079
Equipment maintenance and support Computer supplies and software Telephone	51,004 780 10,098	3,084 222 502	2,476 154 597	56,564 1,156 11,197	4,091 95 1,350	8,055 331 3,156	12,146 426 4,506	68,710 1,582 15,703
Transportation Volunteers and training Audit	9,753 17,354 -	355 -	421	9,753 18,130 -	952 16,725	2,226	3,178 16,725	9,753 21,308 16,725
Communications Consulting Project consulting Other	11,858 6,225 3,207 7,484	149 1,430 - 965	14,682 3,625 - 588	26,689 11,280 3,207 9,037	400 - 10,381 916	28,986 - - 3,714	29,386 - 10,381 4,630	56,075 11,280 13,588 13,667
Total Expenses before Depreciation and Amortization	11,860,468	389,039	362,213	12,611,720	219,700	541,829	761,529	13,373,249
Depreciation and Amortization	87,767	1,278	1,529	90,574	5,083	6,384	11,467	102,041
Total Functional Expenses	\$ 11,948,235	\$ 390,317	\$ 363,742	\$ 12,702,294	<u>\$ 224,783</u> <u>\$</u>	548,213 \$	772,996	\$ 13,475,290

#### PERSON-TO-PERSON, INC. STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2018 AND 2017

	 2018	2017
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in Net Assets	\$ (429,379)	\$ 1,112,213
Adjustments to Reconcile Change in Net Assets		
to Net Cash Provided by Operating Activities:		
Realized and unrealized losses (gains) on investments, net	279,627	(411,924)
Depreciation and amortization	154,313	102,041
Changes in Operating Assets and Liabilities:		
Loans receivable from clients	2,452	5,979
Grants and donations receivable	190,945	(240,581)
Prepaid expenses and other receivables	(32,578)	(10,550)
Inventory	35,605	(59,701)
Accounts payable, accrued expenses and agency liabilities	8,564	(11,409)
Due to Saint Luke's Parish	 (2,056)	2,056
Total Adjustments	 636,872	(624,089)
Net Cash Provided by Operating Activities	 207,493	488,124
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sale of investments	587,976	2,808,258
Purchase of investments	(653,281)	(2,989,965)
Payment of security deposit	-	(3,316)
Purchase of property and equipment	 (240,501)	(246,018)
Net Cash Used by Investing Activities	 (305,806)	(431,041)
NET (DECDEASE) INCREASE IN CASH AND CASH EQUIVALENTS	(98,313)	<b>57.09</b> 2
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(80,313)	57,083
Cash and cash equivalents - beginning of year	 1,814,942	1,757,859
Cash and cash equivalents - end of year	\$ 1,716,629	\$ 1,814,942

#### **NOTE 1 - ORGANIZATION AND NATURE OF ACTIVITIES**

Person-to-Person, Inc. ("Person-to-Person" or the "Organization"), a not-for-profit human services organization, was established in 1968 by Saint Luke's Parish of Darien, Connecticut. Person-to-Person was incorporated as a separate organization on December 2, 1994. Person-to-Person is a volunteer-driven, community-supported agency which, through the sharing of goods and talents, responds to individuals and families who lack the basic necessities or resources to improve their lives. The Organization provides rapid response assistance to client emergencies, as well as access to interconnected services that support its clients' journeys toward self-sufficiency. Person-to-Person offers assistance through three key programs: emergency assistance, camperships and scholarships. The emergency assistance program provides food, clothing, financial assistance, including eviction mediation, and crisis counseling to residents of Lower Fairfield County, Connecticut. More than 520 children attended summer day camps in 2018 through the campership program. The scholarship program provides financial assistance for local students from low-income households.

In 2017, Person-to-Person launched the P2P on Wheels program. The purpose of the program is to take food and financial assistance into low-income neighborhoods five days a week. In late 2017 Person-to-Person purchased and took possession of a 32' truck for P2P On Wheels, and in early 2018 launched its new program.

The Organization receives most of its support from the general public through cash and in-kind contributions. OPUS, a fundraising arm of Person-to-Person, was established to raise funds and public awareness for Person-to-Person. OPUS has dues-paying members who engage primarily in special event fundraising. OPUS is not a separate legal entity, but rather a part of Person-to-Person.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Accounting Basis**

Person-to-Person's financial statements have been prepared on the accrual basis of accounting and presented in accordance with Financial Accounting Standards Board ("FASB") guidance for not-for-profit organizations. Under that guidance, the Organization is required to report information regarding its net assets and revenues, gains, and losses based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified and reported as follows:

- Without donor restrictions Net assets that are not subject to explicit donor-imposed stipulations, including board designated funds functioning as endowment.
- With donor restrictions Net assets subject to donor-imposed stipulations, including stipulations
  that will be met either by actions of the Organization or the passage of time, stipulations that they
  be maintained permanently by the Organization, and net assets from endowments not yet
  appropriated for spending. When time and purpose restrictions expire, net assets with donor
  restrictions are reclassified to net assets without donor restrictions.

#### **Revenue Recognition**

Contributions: Person-to-Person reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statements of Activities and Change in Net Assets as net assets released from restrictions.

*Promises to Give*: Unconditional promises to give are recognized as revenue in the period received and recorded as assets. Conditional promises to give are recognized when the conditions on which they depend are *substantially met*.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Revenue Recognition (Continued)**

Government Grants: The Organization has certain grants that are based on expenditure-driven grant revenue (i.e., the Organizations must first incur the expenditure as a basis for reimbursement) that is recognized when the related expenditure is incurred.

Non-cash Contributions: The Organization receives a substantial amount of volunteer services in carrying out its programs and activities. Volunteers perform various administrative and fundraising functions. However, only certain amounts have been reflected in the financial statements for those services meeting the criteria for recognition. Contributed services are not recognized unless the donated services create or enhance non-financial assets or require specialized skills that would typically be purchased if not donated. In-kind contributions are measured at the fair value of the assets transferred to Person-to-Person or the liabilities cancelled or settled. The Organization received and recognized contributed services from specialized professionals for its emergency assistance programs and administrative functions of \$56,234 and \$263,141 during the years ended December 31, 2018 and 2017, respectively. The programs run by the Organization require the dedication and resources of over 4,000 volunteers who provided approximately 70,000 hours of service assisting clients, stocking the food pantry, sorting clothing, packing bags and boxes for clients, and other tasks.

#### Accounts Receivable and Loans Receivable from Clients

Management reviews the balances of grants and donations receivable on a regular basis and expects all amounts to be fully collectible; therefore, there is no allowance for doubtful accounts. Client loans receivable are reviewed on a quarterly basis and approximately 75% are converted to emergency assistance grants on an annual basis consistent with the nature of the Organization's ongoing mission.

#### Inventory

Inventory consists of clothing, food, household items and supplies. Items are valued based on unit values published by The Salvation Army, Feeding America, and Second Harvest, and other available data.

#### **Investments**

Person-to-Person follows FASB guidance on fair value, which, among other things, defines fair value, establishes a hierarchal framework for measuring fair value, and expands disclosure about fair value measurements. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value hierarchy is organized into three levels based upon the assumptions (referred to as "inputs") used in pricing the asset or liability, as follows:

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

Level 2: Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, with fair value being determined through the use of models or other valuation methodologies.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Investments (continued)

Level 3: Inputs are unobservable for the asset or liability and are used to the extent that observable inputs do not exist. Level 3 inputs require significant management judgment and estimation. Factors considered include the purchase cost, prices of recent private placements of the same issuer, liquidity of the investment, changes in financial condition of the issuer, and valuations of similar companies.

The Organization values all of its investments using Level 1 inputs. For common stock, municipal bonds, and asset-backed securities, the inputs are valued at the closing price reported on the active market on which the individual securities are traded. For mutual funds, the inputs are valued at the net asset value of shares held at year end.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future values. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. The Organization reports investment income and gains and losses as increases or decreases in net assets without donor restrictions in the Statements of Activities and Change in Net Assets unless a donor or law restricts their use.

#### **Property and Equipment**

Property and equipment are carried at cost, if purchased, or at fair values on dates donated, if contributed. Person-to-Person reports gifts of property and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used are reported as donor restricted support. Purchases over \$500 with a useful life greater than one year are capitalized. Repairs and maintenance of existing assets are expensed as incurred.

Depreciation is determined by use of the straight-line method over the following estimated useful lives or lease term:

Leasehold improvements 5 - 20 years
Equipment and furnishings 3 - 15 years
Vehicles 5 - 6 years

#### **Uncertainty in Income Taxes**

The Organization evaluates all significant tax positions as required by accounting principles generally accepted in the United States of America. As of December 31, 2018, the Organization does not believe that it has taken any positions that would require recording of any additional tax liability nor does it believe that there are any unrealized tax benefits that would either increase or decrease within the next year.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Advertising**

Person-to-Person expenses the cost of advertising when the advertising takes place. Amounts spent during the year ended December 31, 2018 were \$9,900. Amounts spent for the year ended December 31, 2017 were immaterial.

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The Organization regularly assesses these estimates and, while actual results may differ from these estimates, management believes that material changes will not occur in the near term.

#### **Cash Equivalents**

For financial statement purposes, the Organization considers all highly liquid investments with an initial maturity of less than three months when purchased to be cash equivalents.

#### **Functional Expenses**

The costs of providing various programs and other activities have been summarized on a functional basis in the accompanying statements of activities and functional expenses. The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include occupancy, depreciation, and amortization, which are allocated on a square footage basis, as well as salaries and wages, benefits, payroll taxes, professional services, office expenses, information technology, interest, insurance, and other, which are allocated on the basis of estimates of time and effort. The direct costs of special events include expenses for the benefit of the donors.

#### Reclassification

Certain reclassifications were made to the presentation of the 2017 financial statements to conform to the 2018 financial statement presentation of functional expenses.

#### **Recent Authoritative Pronouncements**

FASB Accounting Standards Update ("ASU") 2016-14, "Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements of Not-for-Profit Entities" and ASU 2016-18 "Statement of Cash Flows" were adopted for the year ended December 31, 2018. The Organization has adjusted the presentation of its financial statements accordingly, applying the changes retrospectively to the comparative period presented. ASU 2016-14 provides for a number of changes including the presentation of two classes of net assets and enhanced disclosure of liquid resources and expense allocation. ASU 2016-18 requires that restricted cash be included with cash and cash equivalents on the accompanying statement of cash flows. These changes had no impact on the change in net assets for the year ended December 31, 2018. Due to these changes, the Organization has reclassified prior periods and fully comparative financial statements are presented. Net assets as of December 31, 2017 were reclassified to conform to the new presentation. The unrestricted net asset class has been renamed net assets without donor restrictions.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Recent Authoritative Pronouncements (continued)**

The FASB has issued standards that the Organization must consider for adoption over the next two years. Those standards include the following: 1) "Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made", effective for the year ended December 31, 2019; which aims to assist entities in evaluating whether contributions should be accounted for as contributions or exchange transactions and determination as to whether a contribution is conditional, and 2) "Leases," effective for the year ended December 31, 2020, which aims to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the statement of financial position and disclosing key information about leasing arrangements. The Organization is currently evaluating the impact of the adoption of these standards on its financial statements.

#### NOTE 3 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Organization regularly monitors liquidity required to meet its operating needs, while also striving to maximize the investment of its available funds. The Organization has various sources of liquidity at its disposal, including cash and cash equivalents, and marketable equity securities. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing activities of emergency assistance, campership, and scholarship as well as services undertaken to support those activities to be general expenditures. In addition to financial assets available to meet general expenditures over the next 12 months, the Organization anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources. As of December 31, 2018, the Organization's financial assets were as follows:

Cash and cash equivalents	\$ 1,716,629
Grants receivable, current portion	49,257
Donations receivable	<u>26,665</u>

\$ 1,944,395

As of December 31, 2018, the Organization's financial assets available to meet general expenditures over the next 12 months were as follows:

Cash and cash equivalents	\$ 1,716,629
Grants receivable, current portion	49,257
Donations receivable	26,665
Appropriation of endowment assets for expenditure	160,000

\$ 235,922

None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year. As part of the Organization's liquidity management plan, the Organization invests cash in excess of daily requirements in money market funds.

#### NOTE 4 - GRANTS RECEIVABLE

Grants receivable are expected to be fully collectible and consist of the following as of December 31, 2018:

000
<u>393</u> )
864
,

#### NOTE 5 - PROPERTY AND EQUIPMENT

Property and equipment at December 31, 2018 and 2017 consisted of the following:

	2018	2017
Equipment and software Furniture and fixtures Leasehold improvements Vehicles	\$ 329,753 110,580 962,356 274,192 1,676,881	\$ 356,584 108,194 735,538 274,192 1,474,508
Less: accumulated depreciation and amortization	<u>(776,028)</u>	(682,004)
Construction in progress	900,853	792,504 22,161
Total Property and Equipment, net	<u>\$ 900,853</u>	<u>\$ 814,665</u>

#### **NOTE 6 – INVESTMENTS**

The following table sets forth, within Level One of the fair value hierarchy, the Organization's assets at fair value at December 31, 2018 and 2017:

	2018	2017
Equity funds Fixed income funds	\$ 1,953,254 1,160,747	\$ 2,135,689 1,192,634
Total Investments, at Fair Value	<u>\$ 3,114,001</u>	\$ 3,328,323

#### NOTE 6 - INVESTMENTS (Continued)

Investment activity, including interest earned on cash accounts, is summarized as follows for the years ended December 31:

	2018	2017
Interest and dividend income	\$ 126,022	\$ 108,923
Realized gains (losses)	37,905	739,059
Unrealized losses	(317,532)	(327,135)
Investment fees	(13,472)	(23,544)
Total Investment Return	<u>\$ (167,077)</u>	\$ 497,303

Investments are managed in accordance with board-approved policies. The policies, which also permit a portion of the Janet Evans Endowment Fund (see Note 8) to be spent annually, are designed to diversify the assets in the portfolio and manage them in a prudent manner, to preserve the value of the portfolio in real terms (after inflation), and to generate a reliable flow of earnings annually for support.

#### NOTE 7 - RESTRICTIONS AND DESIGNATIONS OF NET ASSETS

Net assets with donor restrictions at December 31, 2018 and 2017 were available for the following purposes:

	<u>2018</u>	2017
Janet Evans Endowment Fund	\$ 3,114,001	\$ 3,348,323
Food programs	87,808	123,914
P2P on Wheels	363,069	739,180
Baby Basics	7,342	15,542
Emergency assistance	457,780	378,211
Capital campaign	52,311	52,311
Campership	158,043	147,087
Scholarship	178,553	60,256
Technology, strategic planning and training	18,546	26,505
Other Programs:		
Thumbelina Fund	5,144	9,056
FEMA	14,228	-
Fuel bank	4,663	9,099
Van Money	6,635	10,934
Total Net Assets with Donor Restrictions	<u>\$ 4,468,123</u>	\$ 4,920,418

#### NOTE 7 - RESTRICTIONS AND DESIGNATIONS OF NET ASSETS (Continued)

Net assets were released from donor restrictions during each year for the following purposes and programs:

	 2018	 2017
Janet Evans Endowment Fund, subject to appropriation	\$ 173,473	\$ 163,544
Food programs	78,413	73,882
P2P on Wheels	596,318	226,920
Baby Basics	8,320	9,411
Emergency assistance	268,244	379,358
Capital campaign	-	-
Camperships	239,201	283,350
Scholarships	251,703	295,859
Technology, strategic planning, and training	39,059	43,014
Other Programs:		
Thumbelina Fund	7,412	5,204
Fuel bank	4,436	5,159
Holiday toy store	10,468	875
Van money	4,299	1,177
FEMA program	 14,957	 30,634
Total Net Assets Released from Restrictions	\$ 1,696,303	\$ 1,518,387

Person-to-Person has a continuing contract with the Stamford Housing Authority to establish the Section 8 Security Deposit Loan Fund (the "Loan Fund"). The mission of the Loan Fund is to increase utilization of housing choice vouchers in Stamford, Connecticut. Person-to-Person acts as administrator for the Loan Fund and has designated certain net assets for use in this program.

#### **NOTE 8 - JANET EVANS ENDOWMENT FUND**

In 2003, Person-to-Person established the Janet Evans Endowment Fund (the "Fund") to honor the retirement of former Executive Director Janet Evans. Contributions to the Fund are invested as directed by an endowment committee appointed by the board of directors. Withdrawals from the Fund in a given year, which may be used at the discretion of the board of directors, are limited to 6% of the average year end market value for the three preceding calendar years.

#### NOTE 8 - JANET EVANS ENDOWMENT FUND (Continued)

Changes in endowment net assets during the years ended December 31, 2018 and 2017 are as follows:

Net assets, January 1, 2017 Investment income Net asset appreciation Contributions Investment fees Appropriation of endowment assets for expenditure	\$	2,985,686 104,876 411,305 10,000 (23,544) (140,000)		
Net assets, December 31, 2017		3,348,323		
Investment income Net asset depreciation Contributions Investment fees Appropriation of endowment assets for expenditure	_	126,349 (297,199) 110,000 (13,472) (160,000)		
Net assets, December 31, 2018	\$	3,114,001		

The Organization's endowment includes only endowment funds with donor restrictions. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The Organization's board of directors, as a matter of policy, requires the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. The donor-restricted endowment fund is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by the State of Connecticut's Uniform Prudent Management of Institutional Funds Act. In accordance with accounting principles generally accepted in the United States, any deterioration of the fair value of assets associated with donor restricted endowment funds that fall below the level the donor requires the Organization to retain in perpetuity is to be reported in net assets with donor restrictions. The deficiencies may result from unfavorable market fluctuations that occurred in the economy as a whole that may have affected the donor restricted endowment fund where the fair value of the donor restricted endowment fund fell below the amount that is required to be retained permanently. The Organization has not incurred such deficiencies in its endowment funds as of December 31, 2018.

The Organization currently has an investment policy that provides for an asset allocation that is designed to meet the goals of the Organization based on a number of factors including the projected spending needs, the maintenance of sufficient liquidity and the return objectives and risk tolerances of the Organization. The asset allocation plan provides for diversification of assets in an effort to maximize the investment return and manage risk of the Organization consistent with market conditions.

The Organization considers the mission of the Organization and the donor-restricted fund, and the nature of the restrictions and financial needs of the Organization in making a determination to accept donor-restricted funds into the endowment fund.

#### NOTE 9 - IN-KIND CONTRIBUTIONS

During 2018 and 2017, Person-to-Person recognized donated clothing, food, and supplies of \$10,049,192 and \$10,000,483, respectively, for use in Person-to-Person's programs. The values of clothing, furniture, household items, and other goods are estimated by management based on unit values published by The Salvation Army and other available data. From time to time, management reviews Person-to-Person's valuation methodology for food items. Such a review was conducted in 2013 based upon data published by Feeding America and Second Harvest. The average value of a pound of groceries received is \$2.00, while the weight of the typical bag of groceries received is ten pounds. Food contributions for 2018 and 2017 have been reported based upon these benchmarks.

For the years ended December 31, 2018 and 2017, donated professional services recognized in the financial statements totaled \$56,234 and \$263,141, respectively.

The Organization received the services of approximately 4,000 individual volunteers. Volunteer services are not recognized in the Statements of Activities and Change in Net Assets because such services do not involve specialized skills; however, they represent greater than 70,000 and 78,000 hours of service for the years ended December 31, 2018 and 2017, respectively. Volunteers staff and run the Organization's numerous programs, projects, and events, as well as provide transportation services. The value of donated volunteer services not recognized in the financial statements is approximately \$2,116,800 and \$2,286,202 for the years ended December 31, 2018 and 2017, respectively (based on the Independent Sector valuation of Connecticut volunteer time at an hourly rate of \$30.24 and \$29.29 for the years ended December 31, 2018 and 2017, respectively).

#### **NOTE 10 - RETIREMENT PLAN**

The Organization has a 403(b) Plan ("403(b) Plan"). Employees who are over 21 years of age and work 1,000 or more hours per year are eligible to participate in the 403(b) Plan on the first day of the month coincident with or following the date that the employees satisfy the eligibility requirements. For those employees who make a contribution of 2% or more to the 403(b) Plan, the Organization will make a 5% contribution to the 403(b) Plan on their behalf. Employees who make a contribution of less than 2% are not entitled to a contribution on their behalf from the Organization. Participating employees' years of fultime service prior to the adoption of the 403(b) Plan are counted toward the employees' vesting schedule. Retirement plan expense was \$43,326 and \$45,016 for the years ended December 31, 2018 and 2017, respectively.

#### **NOTE 11 - RELATED-PARTY TRANSACTIONS**

Person-to-Person and Saint Luke's Parish share common control and certain economic resources. In April 2010, Person-to-Person entered into an agreement to pay an occupancy expense of \$4,000 per month to Saint Luke's Parish. The agreement is on a month-to-month basis.

There was no payables balance at December 31, 2018 for certain expenses paid for by the Parish. Personto-Person had a balance due of \$2,056 to Saint Luke's Parish at December 31, 2017. Saint Luke's Parish donated \$65,500 and \$60,500 to the Organization as part of the Parish's annual outreach program for the years ended December 31, 2018 and 2017, respectively.

#### **NOTE 12 - COMMITMENTS**

The Organization has a lease on a facility at 76 South Main Street in Norwalk, Connecticut. The lease is a five-year operating lease, commencing August 1, 2011 and expiring July 31, 2016, with escalations each year. A new lease agreement was executed for one five-year period commencing in August 2016. In December 2017, the Organization entered into a ten-year operating lease agreement for warehouse space in Stamford, Connecticut, with lease payments commencing in February 2018. Rent expense under the Norwalk lease for the years ending December 31, 2018 and 2017 was \$49,144 and \$47,945, respectively.

The annual payment requirements under the lease agreement for the years subsequent to December 31, 2018 are:

2019	\$ 83,037
2020	85,113
2021	64,871
2022	35,176
2023	36,055
Thereafter	156,774

#### **NOTE 13 - CONCENTRATIONS**

The Organization maintains its cash and cash equivalent balances at several financial institutions. Concentrations of credit risk result primarily from cash on deposit at these financial institutions in excess of Federal Deposit Insurance Corporation ("FDIC") limits. At times during the year, cash and cash equivalent balances may be in excess of FDIC coverage. At December 31, 2018, the Organization's uninsured cash and cash equivalents balance totaled \$749,835.

#### **NOTE 14 - INCOME TAXES**

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Contributions made to the Organization are qualified for the maximum tax deductions allowable under the United States Internal Revenue Code.

#### **NOTE 15 - SUBSEQUENT EVENTS**

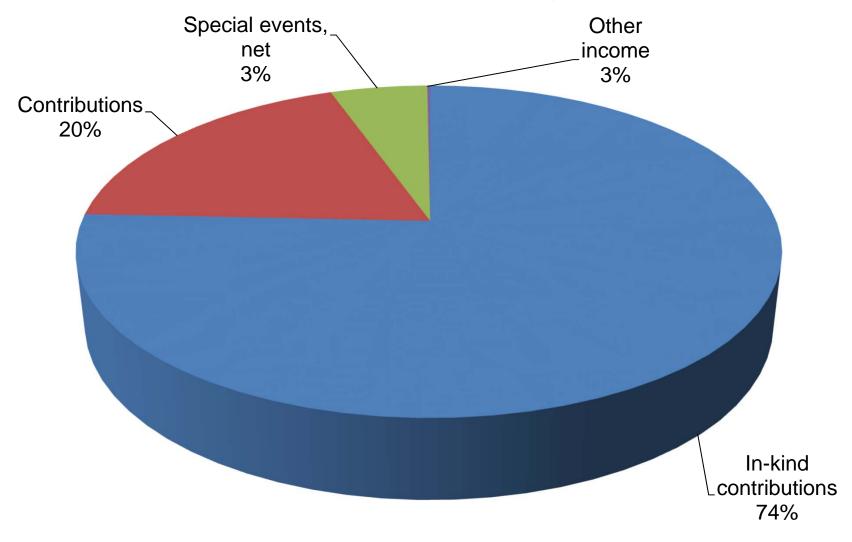
The Organization has evaluated subsequent events through April 25, 2019, the date that the financial statements were available to be issued.



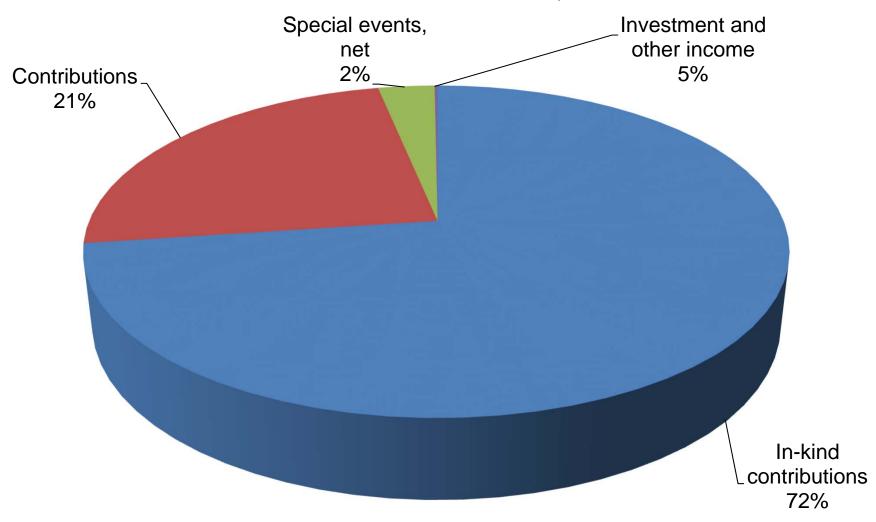
### PERSON-TO-PERSON, INC. SCHEDULE OF ACTIVITIES AND CHANGE IN NET ASSETS YEAR ENDED DECEMBER 31, 2018

	<u>0</u>	CORE PERATIONS	_	APITAL MPAIGN	_	NET EVANS IDOWMENT	 ON WHEELS AMPAIGN		<u>TOTAL</u>
PUBLIC SUPPORT AND REVENUE									
Contributions - In-kind goods & services	\$	10,105,426	\$	-	\$	-	\$ -	\$	10,105,426
Contributions - Cash & foundation grants		2,210,280				110,000	 57,432		2,377,712
Total Contributions		12,315,706		-		110,000	57,432		12,483,138
Government grants		142,462		-		-	-		142,462
Investment income, net of investment expenses		(327)		-		112,877	-		112,550
Special events, net		706,987		-		-	-		706,987
Other		21,055		<u> </u>		-	 <u>-</u>		21,055
Total Public Support and Revenue		13,185,883		<u> </u>		222,877	 57,432	_	13,466,192
FUNCTIONAL EXPENSES									
Emergency assistance		11,790,303		-		-	375,467		12,165,770
Scholarships		346,159		-		-	-		346,159
Camperships		364,141		-		-	-		364,141
Management and general		157,444		-		-	-		157,444
Fund development		582,430		<u>-</u>		<u>-</u>	 <u>-</u>		582,430
Total Functional Expenses		13,240,477		<u>-</u>		<u>-</u>	 375,467	_	13,615,944
Operating Income (Loss)		(54,594)		-		222,877	(318,035)		(149,752)
Realized and unrealized gains		17,572		-		(297,199)	-		(279,627)
Fund transfers		160,000		<u>-</u>		(160,000)	 <u>-</u>	_	<u>-</u>
CHANGE IN NET ASSETS		122,978		-		(234,322)	(318,035)		(429,379)
Net assets - beginning of year		2,099,605		52,311		3,348,323	 944,649		6,444,888
Net assets - end of year	\$	2,222,583	\$	52,311	<u>\$</u>	3,114,001	\$ 626,614	<u>\$</u>	6,015,509

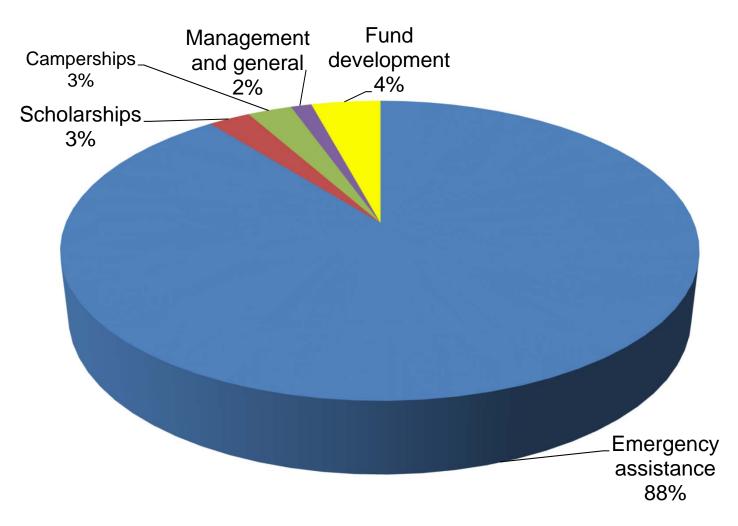
Income Distribution, without Investment Return Year Ended December 31, 2018



Income Distribution, without Investment return Year Ended December 31, 2017



Functional Expense Distribution Year Ended December 31, 2018



Functional Expense Distribution Year Ended December 31, 2017

